

CABINET

14 JULY 2026

REVENUE UPDATE AND MONITORING REPORT

Report by the Deputy Chief Executive (Section 151 Officer)

Recommendations

1. The Cabinet is **RECOMMENDED** to
 - a) Note the report and appendixes.
 - b) Note the increases to funding following the final settlement (paragraph 21)
 - c) Approve the resulting contribution to general balances of £4m (para 36).
 - d) Approve the creation of an earmarked reserve to manage fluctuations in commercial income (para 35).
 - e) Approve the new Highways fees and charges commencing on 1 August 2026 (para 38 appendix 5)

Executive Summary

2. The budget for 2026/27 and Medium-Term Financial Strategy (MTFS) to 2030/31 was agreed by Council on 10 February 2026. £38.6m new funding to meet inflationary and demand pressures in 2026/27 was included as part of the budget along with £2.2m investments and £22.2m savings.
3. This report sets out the initial revenue forecast and expected outlook for the financial year and includes updates on:
 - financial risks which are being managed in 2026/27;
 - savings and investment position; and
 - funding notified since the budget was agreed.
4. The council's financial position underpins the delivery of its priorities.

Key Messages

5. While it was possible to manage service overspends in 2025/26 with contingency measures, there is less flexibility in 2026/27. The contingency budget was reduced to £6.2m as one of the changes to balance the 2026/27 budget agreed in February 2026. Pay inflation will be needed to fund pay awards in 2026/27 so it is unlikely that there will be an underspend against the budgeted funding. In addition, interest on cash balances is less likely to be significantly higher than budgeted because of the increasing impact of the High Needs DSG deficit on the cash that the council is holding. Relatively higher interest rates and returns than in 2025/26, were assumed when the 2026/27 budget was set.

6. At the end of May 2026 (Financial Period Month 2), the council's services are forecasting a balanced position as at 31 March 2027. However, there are risks to this position, as detailed in the service area overview, relating to demand, contract prices and achieving cross-cutting savings.
7. The budget for 2026/27 has been updated to take account of updates to the funding announced in the Final Local Government Settlement and provided by the district councils. £4.0m additional funding will be added to general balances in line with the agreed budget. The details are shown in Appendix 1 and summarised in Table 1 and paragraph 21 below.
8. To ensure ongoing financial resilience, the council is holding an ongoing corporate contingency budget of £6.2m, as well as one-off general balances based on an assessment of risk undertaken as part of the budget.
9. More detailed financial information summarising the Financial Strategy – Reserves and General Balances is included in Appendix 3. Updates on the Dedicated Schools Grants are within the SEND Reform paper presented to Cabinet in June 2026.

Financial Principles and Governance

10. Budget holders and accountable officers are responsible for managing budgets within approved cash limits, identifying and addressing overspends, and reporting any variations promptly through monthly budget monitoring where these cannot be managed within the service.
11. The Council's Constitution Part 3.2 – Budget and Policy Framework sets out the responsibilities of Cabinet and Council for approving, adopting and implementing the budget framework. Cabinet reports also recognise the Council's fiduciary duty to council taxpayers, including controlling expenditure, maintaining short and long-term financial prudence, and acting in good faith when complying with statutory duties and exercising statutory powers.
12. The Business Management & Monitoring Reports advise Cabinet of key revenue overspends and the mitigating actions being taken. The reports also set out the use and application of central contingency, updates to earmarked revenue reserves, and calls on general balances, including agreed budget movements and supplementary estimates.

Forecast Revenue position as at 31 May 2026

13. At Month 2, the council is forecasting a balanced position against the revenue budget as at 31 March 2027. Table 1 below shows the forecast revenue budget, forecast expenditure and variation for the year by Service Area (further details are set out in Appendix 1 and Budget changes in Appendix 2):

Table 1 - Summary revenue budgets and forecast variances as at 31 May 2026

Service	Net Budget	Forecast Expenditure	Forecast Variance
Adult Services	£295.8m	£295.8m	£0.0m
Children's Services	£233.1m	£233.1m	£0.0m
Public Health & Communities	£9.2m	£9.2m	£0.0m
Environment & Highways	£52.0m	£52.0m	£0.0m
Economy & Place	£19.0m	£19.0m	£0.0m
Fire & Rescue and Community Safety	£32.6m	£32.6m	£0.0m
Resources and Law & Governance	£76.1m	£76.1m	£0.0m
Pay Inflation	£8.4m	£8.4m	£0.0m
Cross Cutting savings	-£8.7m	-£8.7m	£0.0m
Service Areas Position	£717.4m	£717.4m	-£0.0m
Budgets held Centrally	£29.3m	£33.3m	£4.0m
Contingency	£6.2m	£6.2m	£0.0m
Corporate Funding	-£752.9m	-£756.9m	-£4.0m
Overall	£0.0m	£0.0m	£0.0m

14. In 2026/27, updates will be provided on an exception basis highlighting any pressures, risks, in-year mitigations and opportunities. Where relevant, and known ahead of the budget being agreed, budgets for 2026/27 have been updated to reflect on-going pressures or issues continuing from 2025/26.
15. The position and key risks for each Service Area has been approved by the relevant director.
16. **Adults and Children's Services – no forecast variation.** Both Adults and Children's Services currently expect to manage expenditure within current general fund resources amidst national demand and pricing challenges.
17. **Environment & Highways (E&H) – no forecast variation.** The following risks are being monitored and managed: weather conditions, the overall condition of roads and gullies, and inflationary pressures linked to global economic factors could affect expenditure on gullying and highway maintenance. Robust plans and programmes are in place based on current assumptions about road and gully condition. In-year mitigations will be implemented if required.
18. **Fire & Rescue and Community Safety - no forecast variation.** The Bicester Motion fire investigations are ongoing, and a further supplementary estimate may be requested later in the financial year to fund the associated investigation costs.
19. **Cross Cutting savings – no forecast variation.** As set out in the Budget & Business Planning Report elsewhere on the agenda, plans for the achievement of existing savings as well as further savings to manage the impact of funding reform and other pressures are being developed. This includes proposals to deliver the cross-cutting savings built into the 2026/27 budget and remaining to be achieved from 2025/26 as set out in the Provisional Outturn Report to Cabinet in June 2026. Updates on savings arising from service redesigns in 2025/26, and the remaining amount to be achieved will be shared in the next update to Cabinet in October 2026. The £0.550m annual income that will be generated as a result of the

Council's acquisition of the Oxford Castle Quarter is contributing to the achievement of £1.0m Commercial Income savings carried forwards from 2025/26.

20. **Budgets held centrally –£4.0m forecast variation in contributions to balances.** This is due to the increase in funding from the final settlement and notified by the district councils. A temporary virement will be transacted to add a £4.0m contribution to general balances in line with the approach set out in the Budget & Business Planning Report to Council in February 2026. This set out that any reductions to assumed business rates income arising from the collection fund position would be managed through the Collection Fund reserve. Any other changes to funding notified following the publication of this report would be managed through General Balances.
21. **Corporate Funding - £4.0m forecast variation.** The key changes for 2026/27 from the Provisional to Final Settlement and notified by the district councils are:
- The main change is a **correction by MHCLG to the treatment of business rates pooling gains** in the baseline. This increased **Revenue Support Grant (RSG)** by **£2.4m and £0.5m top up funding in 2026/27**. As set out in the Budget & Business Planning Report elsewhere on the agenda the increase in RSG needs to be treated as **one-off funding**, as it falls out by 2028/29.
 - **Business rates funding has increased by £1.3m.** This incorporates the net effect of updates to the local share and Section 31 grant, and a £2.3m collection fund surplus.
 - **Reduction of £0.2m in the Council Tax Collection Fund Surplus.**

Combined these changes generate a £4.0m increase in general funding in 2026/27.

Savings & Investments

22. The presentation of savings and investments has been adjusted to focus on the savings and investments that need to be achieved in 2026/27. Any adjustments relating to savings and investments that were time-bound and finished in 2025/26 have been removed from the targets. Budget movements that are a corporate initiative, like the change in pension contribution, have been realigned into net pressures (£6.5m reversal of savings and £0.9m investments). Children's Services budget movements include a further ongoing savings risk adjustment of £5.0m in 2026/27. This is being treated as an offsetting negative saving so that the related savings can be tracked and monitored.
23. After adjusting for these changes, there are £42.7m inflation and demand pressures along with £2.9m investments and £15.0m savings.
24. The Budget Priorities reserve currently holds £2.1m relating to 2025/26 investments where delivery extended beyond one year. This includes £0.7m for rail and £1.4m for flood schemes. This funding will be drawn down as project phasing and expenditure are confirmed. Any required virements to adjust service area budgets will be included in a future monitoring report.

25. After taking account of the realignment of budget adjustment categories, the savings total £15.0m and investments total £2.9m in 2026/27.

Table 2: Revised Budget Movements by service area before current year virements

	Budget 2025/26	Funding	Pressures	Investments	Savings	Feb 2026 2026/27 Budget
Adult Services	£259.3m	£23.2m	£15.5m	£0.0m	-£2.2m	£295.8m
Children's Services	£214.9m	£1.6m	£19.1m	£1.1m	-£2.1m	£234.6m
Public Health & Communities	£13.3m	-£4.6m	£0.4m	£0.0m	£0.0m	£9.1m
Environment & Highways	£55.1m		-£2.7m	£0.1m	-£0.6m	£51.8m
Economy & Place	£21.0m		-£2.1m	£0.0m	-£0.1m	£18.9m
Fire & Rescue and Community Safety	£31.7m		£0.8m	£0.0m	£0.0m	£32.5m
Resources and Law & Governance	£65.0m		£10.9m	£1.7m	-£0.7m	£76.9m
Pay Inflation	£6.2m		£2.4m			£8.6m
Cross Cutting savings	£3.8m		-£1.6m	£0.0m	-£9.2m	-£10.8m
Service area budgets	£666.5m	£20.2m	£42.7m	£2.9m	-£15.0m	£717.4m
Budgets held Centrally	-£27.5m	£59.3m	-£2.6m			£29.2m
Contingency	£7.3m		-£1.0m			£6.3m
Corporate Funding	-£646.3m	-£79.5m	-£27.1m			-£752.9m
Overall	£0.0m	£0.0m	£12.0m	£2.9m	-£15.0m	£0.0m

26. Savings relating to contracts and staffing redesign that are currently held corporately will be allocated to services to align with actual delivery.
27. The achievement of the savings and investments will be reflected within the overall forecast.
- Savings that are anticipated not to be delivered will be evident through the service area overspending or explaining one-off mitigations.
 - Investments that are anticipated not to be delivered will be evident through the service area underspending against the budget for the investment. Alternatively, there may be pressures where outcomes from investments have not been achieved as expected. Where any investment outcomes have been re-evaluated and the investment returned to reserves, this will be explained through the commentary and reserves forecast adjustments within budgets held centrally.

Pay Inflation

28. A 3.2% pay increase for all National Joint Council for Local Government Service (NJC) Green Book employees, effective from 1 April 2025, was agreed in July 2025. Employers have offered a 3.3% increase in 2026/27, but this has been rejected by the unions who are expected to ballot for strike action. Each additional 1% is estimated to cost around £2.0m. Estimated pay inflation will be held centrally until pay awards are agreed.
29. The following pay awards for 2026/27 have been agreed:
- The Gold Book Chief Fire Officers and Brigade Managers pay award has been agreed at 3.8% from 1 July 2026.
 - The Coroners pay award has been agreed by Central Government at 3.8%.
 - A 3.3% pay award Chief Officers was agreed in June 2026.

Budget Updates

30. Appendix 2 highlights where service area budgets have changed since the budget agreed by Council in February 2026.

Table 3 – Budgets by service area including in year virements

	Feb 2026 2026/27 Budget	Permanent Virements	2026/27 Roll over Budget	Temporary Virements	Reporting 2026/27 Budget
Adult Services	£295.8m	£0.0m	£295.8m	£0.0m	£295.8m
Children's Services	£234.6m	-£1.5m	£233.1m	£0.0m	£233.1m
Public Health & Communities	£9.1m	£0.0m	£9.1m	£0.1m	£9.2m
Environment & Highways	£51.8m	£0.2m	£52.0m	£0.0m	£52.0m
Economy & Place	£18.9m	£0.1m	£18.9m	£0.0m	£18.9m
Fire & Rescue and Community Safety	£32.5m	£0.1m	£32.6m	£0.0m	£32.6m
Resources and Law & Governance	£76.9m	-£0.8m	£76.1m	£0.0m	£76.1m
Pay Inflation	£8.6m	-£0.2m	£8.4m	£0.0m	£8.4m
Cross Cutting savings	-£10.8m	£2.1m	-£8.7m	-£0.0m	-£8.7m
Service area budgets	£717.4m	£0.0m	£717.3m	£0.1m	£717.4m
Budgets held Centrally	£29.2m	£0.0m	£29.3m	£0.0m	£29.3m
Contingency	£6.3m	£0.0m	£6.3m	-£0.1m	£6.2m
Corporate Funding	-£752.9m	£0.0m	-£752.9m	£0.0m	-£752.9m
Overall	£0.0m	£0.0m	-£0.0m	£0.0m	£0.0m

31. Paragraph 32 outlines government grant and corporate funding approvals. All other virements are below £1m and have received delegated approval in accordance with the Virement Rules for 2026/27.

Additional Corporate Funding & Grant Funding

32. The report to Council in February 2026 set out that some funding was awaiting confirmation, so estimates were included within the budget. In addition to the general funding updates in paragraph 21 the following specific grant funding has now been confirmed:
- £21.4m increase in the Dedicated Schools Grant; further updates will be highlighted throughout the year;
 - Other movements totalling £1.7m across a number of other grants.
33. Appendix 4 outlines Government Grants (ring fenced and un-ringfenced) and Business Rates funding.

Earmarked Reserves & General Balances

34. Appendix 3 sets out the forecast position for earmarked reserves.
35. Following the purchase of the leasehold interest in the Castle Quarter¹ in Oxford a risk reserve is required to hold operating surpluses above £0.550m needed to meet capital financing costs and to mitigate the impact of fluctuations in commercial income. Cabinet is recommended to approve the creation of a Commercial Income Risk Reserve.
36. After taking account of the position at the end of 2025/26 and funding updates in 2026/27, General Balances will increase to £38.4m, £5.7m above the risk assessed level for 2026/27. Calls on balances will include supplementary estimates for the Bicester Motion fire investigation costs and to meet the cost of deficit school balances transferring to the council following the compulsory academisation of Carterton Community College and an early years provider.
37. As set out in the Reserves and Balances Policy Statement for 2026/27 agreed by Council in February 2026, £1.9m held in general balances will be used to support the cost of the Cowley Branch Line should it not be possible to identify other funding for this purpose. It is possible that a further £0.2m will be needed to be added to this increasing the total contribution from balances to £2.1m.

Updates to Fees & Charges

38. Temporary Traffic Regulation Orders (TTROs) and Notices (TTRNs) allow local highway authorities to temporarily change how a road is used, usually to enable street works or events to take place safely. Existing charges cover notice requirements and application to inform stakeholders such as the Police, Bus Operators and Districts. There are also charges considering whether the closure impacts on bus routes. Existing charges cover the application process, technical assessment, the drafting and marking of the order, stakeholder engagement, preparation of advertisements, traffic management oversight and contributions to the systems required to operate the TTRO/ TTRN function. The new charge relates to the when applicants want to amend the order or notice and will be applied in addition to existing charges if amendments are required. These charges are generally applied to utilities and construction companies rather than individual local taxpayers. Appendix 5 sets out the charge, which will apply from 1 August 2026.

High Needs Dedicated Schools Grant Deficit

39. Based on the SEND Reform Plan submitted to the DfE in June 2026, there is a forecast deficit of £66.3m in 2026/27. This would increase the cumulative deficit to £215.6m.
40. Further information about how past and future deficits will be managed is included in the Budget & Business Planning Report elsewhere on the agenda. Subject to approval of the local SEND reform plan and satisfaction of the grant conditions,

¹ Further information is available in the Capital Monitoring Report elsewhere on the agenda.

the Government's High Needs Stability Grant is expected to fund up to 90% of the eligible DSG deficit balance up to 31 March 2026. The grant remains subject to Department for Education approval of the SEND Reform plan, confirmation of eligibility and continued satisfactory progress against required delivery and reporting arrangements.

Next Report

41. The Business Management Report to Cabinet in October 2026 will reflect the organisation's performance, risk and an overview of revenue financial position.

Financial Implications

42. The council has a duty to ensure its expenditure does not exceed the resources available. Strong financial management, including the delivery of cross – cutting and other savings and management of service demand, continues to be a key priority in 2026/27. This is vital to protect service delivery and achieve a balanced budget position.
43. While the additional funding notified since the budget was agreed in February 2026 is helpful in aiding flexibility in 2026/27, there will be calls on General Balances required to meet one – off costs relating to deficit school balances arising from forced academisations. Further funding needs to be held to support the future costs of Cowley Branch Line.
44. A £6.2m contingency budget is available to meet any shortfall on the achievement of cross cutting savings or service pressures. Because of increases in assumed interest rates and cash balances already built into the budget, there may be some upside but it is unlikely that significant additional interest on cash balances will be available to offset any pressures in 2026/27.
45. In addition to taking action to deliver services within a balanced budget in the current financial year, the council will also need to consider the impact of any pressures in 2026/27 on the medium-term financial outlook beyond 2026/27 and in the context of the on-going impact of the Fair Funding Review 2.0 in 2027/28 and 2028/29 and Local Government Reform from 1 April 2028.

Comments checked by: Kathy Wilcox, Head of Corporate Finance

Staff Implications

46. There are no staffing implications arising directly from the report.

Equality & Inclusion Implications

47. There are no equality and inclusion implications arising directly from this report.

Legal Implications

48. The Council's Constitution at Part 3.2 (Budget and Policy Framework) sets out the obligations and responsibilities of both the Cabinet and the Council in approving, adopting and implementing the council's budget and policy framework.

49. The Council has a fiduciary duty to council taxpayers, which means it must consider the prudent use of resources, including control of expenditure, financial prudence in the short and long term, and the need to act in good faith in relation to compliance with statutory duties and exercising statutory powers. The report sets out the performance and finance position for the Council as at 31 March 2027 as part of its fiduciary duty to implement budgetary controls and monitoring.

Comments checked by:

LORNA BAXTER

Deputy Chief Executive (S151 Officer)

Contact Officers: Kathy Wilcox, Head of Corporate Finance
Verity Royle – Financial Planning & Reporting Manager

Background:

- Appendix 1 - 2026/27 Revenue Forecast as at 31 May 2026
- Appendix 2 - Summary of 2026/27 Service Area budgets from the Budget Book to current reporting
- Appendix 3 - Reserves & General Balances
- Appendix 4 - Outline of Confirmed Government Grants and Business Rates funding update.
- Appendix 5 - Fees & Charges updates

Appendix 1 – Service Area forecast

Service	Net Budget	Forecast	Forecast Variance
Adult Social Care	£28.2m	£28.2m	£0.0m
Health, Education & Social Care Commissioning	£7.1m	£7.1m	£0.0m
Business Support Service	£1.3m	£1.2m	£0.0m
Pooled Budgets	£259.2m	£259.2m	£0.0m
Adult Services	£295.8m	£295.8m	£0.0m
Education Services	£59.9m	£59.9m	£0.0m
Children's Social Care	£152.4m	£152.4m	£0.0m
Safeguarding, Quality Assurance, Partnerships and Improvement	£7.1m	£7.1m	£0.0m
Children's Services Central Costs	£13.5m	£13.5m	£0.0m
Adopt Thames Valley	£0.1m	£0.1m	£0.0m
Schools	£0.2m	£0.2m	£0.0m
Children's Services	£233.1m	£233.1m	£0.0m
PH - Mandatory Functions	£20.1m	£20.1m	£0.0m
PH - Non Mandatory Functions	£21.6m	£21.6m	£0.0m
Public Health Recharges	£0.7m	£0.7m	£0.0m
Grant Income & Reserves	£-42.0m	£-42.0m	£0.0m
Homes for Ukraine	£0.0m	£0.0m	£0.0m
Libraries and Heritage	£8.7m	£8.7m	£0.0m
Migration	£0.0m	£0.0m	£0.0m
Public Health & Communities	£9.2m	£9.2m	£0.0m
Transport & Property Infrastructure Delivery	£1.8m	£1.8m	£0.0m
Countryside & Waste	£34.5m	£34.5m	£0.0m
Highways & Maintenance	£21.5m	£21.5m	£0.0m
Network Management	£-6.9m	£-6.9m	£0.0m
E&H Central Costs	£1.2m	£1.2m	£0.0m
Environment & Highways	£52.0m	£52.0m	£0.0m
Place Shaping	£17.9m	£17.9m	£0.0m
Future Economy	£0.2m	£0.2m	£0.0m
Regulatory Planning & Enforcement	£-1.8m	£-1.8m	£0.0m
Climate Action	£1.2m	£1.2m	£0.0m
OxLEP & Innovation	£0.0m	£0.0m	£0.0m
Business Performance & Services Improvement	£0.9m	£0.9m	£0.0m
E&P Central Costs	£0.6m	£0.6m	£0.0m
Economy & Place	£19.0m	£19.0m	£0.0m
Fire & Rescue	£30.7m	£30.7m	£0.0m
Emergency Planning	£0.4m	£0.4m	£0.0m
Trading Standards	£1.5m	£1.5m	£0.0m
Fire & Rescue and Community Safety	£32.6m	£32.6m	£0.0m
HR & Cultural Change	£5.6m	£5.6m	£0.0m
Financial & Commercial Services	£11.2m	£11.2m	£0.0m
Property & Assets	£21.1m	£21.1m	£0.0m
Public Affairs, Policy & Partnership	£5.3m	£5.3m	£0.0m
Law & Governance	£11.2m	£11.2m	£0.0m

Service	Net Budget	Forecast	Forecast Variance
Corporate Services	£3.1m	£3.1m	£0.0m
Technology & Customer Experience	£18.6m	£18.6m	£0.0m
Resources and Law & Governance	£76.1m	£76.1m	£0.0m
Pay Inflation	£8.4m	£8.4m	£0.0m
Cross Cutting Savings	-£8.7m	-£8.7m	£0.0m
Service Areas position	£717.4m	£717.4m	£0.0m
Capital Financing	£32.8m	£32.8m	£0.0m
Treasury Management	-£11.7m	-£11.7m	£0.0m
Insurance	£1.8m	£1.8m	£0.0m
Contingency and Strategic Measures	£6.2m	£6.2m	£0.0m
General Balances & Earmarked Reserves	£6.5m	£10.4m	£4.0m
Net Budget	£752.9m	£756.9m	£4.0m
Specific Grants	-£132.0m	-£136.0m	-£4.0m
Funding	-£620.9m	-£620.9m	£0.0m
Overall	£0.0m	£0.0m	£0.0m

Appendix 2 - Summary of 2026/27 Service Area budgets from the Council Budget to current reporting

Budgeted movements by periods		Original Budget (Council Feb 2026)	From Feb – May 2026	Movements	Reported Budget
Adults	AS	£295.8m	£0.0m	£0.0m	£295.8m
Children's Services	CS	£234.6m	-£1.5m	-£1.5m	£233.1m
Public Health & Communities	PH	£9.1m	£0.1m	£0.1m	£9.2m
Environment & Highways	E&H	£51.8m	£0.2m	£0.2m	£52.0m
Economy & Place	E&P	£18.9m	£0.1m	£0.1m	£19.0m
Fire & Rescue and Community Safety	FRS	£32.5m	£0.1m	£0.1m	£32.6m
Resources and Law & Governance	RLG	£74.8m	£1.3m	£1.3m	£76.1m
Cross Cutting savings	X Cut	-£8.7m	£0.0m	£0.0m	-£8.7m
Pay inflation	P Inf	£8.6m	-£0.2m	-£0.2m	£8.4m
Total service areas	SA	£717.3m	£0.1m	£0.1m	£717.4m
Budgets held centrally	SM	£35.5m	£0.0m	£0.01m	£356.5m
Corporate Funding	CF	-£752.9m	-£0.0m	-£0.0m	-£752.9m
Overall	Overall	£0.0m	£0.0m	£0.0m	£0.0m

Budgeted movements by durability		Original Budget (Council Feb 2026)	Permanent	Roll over budget	Temporary	Reported Budget
Adults	AS	£295.8m	£0.0m	£295.8m	£0.0m	£295.8m
Children's Services	CS	£234.6m	-£1.5m	£233.1m	£0.0m	£233.1m
Public Health & Communities	PH	£9.1m	£0.0m	£9.1m	£0.1m	£9.2m
Environment & Highways	E&H	£51.8m	£0.2m	£52.0m	£0.0m	£52.0m
Economy & Place	E&P	£18.9m	£0.1m	£19.0m	£0.0m	£19.0m
Fire & Rescue and Community Safety	FRS	£32.5m	£0.1m	£32.6m	£0.0m	£32.6m
Resources and Law & Governance	RLG	£76.8m	-£0.8m	£76.0m	£0.0m	£76.1m
Cross Cutting savings	X	-£10.8m	£2.1m	-£8.7m	£0.0m	-£8.7m
Pay inflation	P Inf	£8.6m	-£0.2m	£8.4m	£0.0m	£8.4m
Total service areas	SA	£717.3m	£0.0m	£717.3m	£0.1m	£717.4m
Budgets held centrally	SM	£35.5m	£0.0m	£35.6m	-£0.1m	£35.5m
Corporate Funding	CF	-£752.9m	-£0.0m	-£752.7m	£0.0m	-£752.9m
Overall	Overall	£0.0m	£0.0m	£0.3m	£0.0m	£0.0m

	AS	CS	E&H	E&P	PH	FRS	RLG	P Inf	X Cutting	SA	SM	CF	Total
Pay adjustments: Gold Book Pay award						£0.0m		-£0.0m		£0.0m			£0.0m
Saving & Investment updates													
Align Cross cutting savings to identified service area	£0.0m	-£1.3m				£0.0m	£1.2m	£0.0m	£0.0m	- £0.1m			£0.0m
Distribution of CoPilot costs	-£0.2m					£0.0m	£0.2m	£0.0m	£0.0m	£0.0m			£0.0m
Responsibilities alignment to current structure													
Realignment of Budget holders	£0.1m	-£0.2m	£0.2m	£0.1m		£0.0m	-0.2m	£0.0m	£0.0m	£0.0m			£0.0m
Clarification of responsibilities										£0.0m			£0.0m
Accumulation of small adjustments										£0.0m			£0.0m
Internal Service Area Virement										£0.0m			£0.0m
Permanent Virements	£0.0m	-£1.5m	£0.2m	£0.1m	£0.0m	£0.1m	£1.3m	-£0.2m	£0.0m	£0.0m	£0.0m	£0.0m	£0.0m
Temporary virement: One-off funding					£0.1m					£0.1m	-£0.1m		£0.0m
Movement For April & May	£0.0m	-£1.5m	£0.2m	£0.1m	£0.1m	£0.1m	£1.3m	-£0.2m	£0.0m	£0.1m	£0.1m	£0.0m	£0.0m

Rounding may result in minor presentation differences.

Further details of specific virements are available on request.

Appendix 3 – Reserves & General Balances

Reserves	Balance at 31 March 2026	Movement	Forecast Balance at 31 March 2027
Revenue Grants Unapplied			
Grants and Contributions reserve	£26.2m	-£0.5m	£25.7m
Government Initiatives reserve	£4.6m	£0.0m	£4.6m
Subtotal	£30.8m	-£0.5m	£30.3m
Corporate Priorities			
Budget Priorities reserve	£11.6m	-£1.7m	£9.9m
Local Government Reorganisation reserve	£9.2m	-£3.6m	£5.6m
Transformation reserve	£12.0m	-£3.5m	£8.5m
Commercial Pump Priming reserve	£1.9m	£0.0m	£1.9m
Zero Emissions Zone	£1.6m	-£1.6m	£0.0m
Strategic Waste reserve (2025/26 pEPR)	£4.8m	£0.0m	£4.8m
Green Financing reserve	£0.9m	£0.0m	£0.9m
Subtotal	£42.1m	-£10.9m	£31.6m
Funding for Risk			
High Needs Risk reserve (Demographic Risk)	£33.0m	£8.0m	£41.0m
Insurance reserve	£9.0m	£0.0m	£9.0m
Collection Fund Risk reserve	£6.4m	-£2.1m	£4.3m
Budget Reserve (interest on balances)	£5.5m	£0.0m	£5.5m
IFRS 9 (Changes in the Value of Treasury Management Pooled Funds)	£4.0m	£0.0m	£4.0m
Redundancy reserve	£9.9m	-£2.0m	£7.9m
Council Elections	£0.0m	£0.2m	£0.2m
Trading Accounts	£0.2m	£0.0m	£0.2m
Subtotal	£68.0m	£4.1m	£72.0m
Capital & Equipment			
Capital & Prudential Borrowing reserves	£126.1m	£8.3m	£134.4m
Vehicle and Equipment reserve	£3.4m	-£1.3m	£2.2m
Investment Pump Priming reserve	£0.1m	£0.0m	£0.1m
Subtotal	£129.7m	£7.0m	£136.7m
Other reserves			
Partnership reserves	£1.2m	£0.0m	£1.2m
Congestion Charge Reserve	£1.4m	£0.0m	£1.4m
On Street Car Parking reserve	£2.7m	-£0.6m	£2.1m
Subtotal	£5.4m	-£0.6m	£4.8m
Unusable			
Schools' reserves	£12.2m	£0.0m	£12.2m
Total Earmarked reserves	£288.1m	-£0.5m	£287.5m

	Balance at 31 March 2026	Movement	Forecast Balance at 31 March 2027
General Balances as at 31 March 2026			£34.3m
Increased contribution to General balance due final settlement and updates from the district councils			£4.0m
Possible calls on balances (Bicester Motion, Carterton Community College deficit and early years deficit.			tbc
General Balances forecast as at 31 May 2027			£38.3m
Risk assessed level of balances for 2026/27			£32.7m
Surplus balances compared to risk assessed level			£5.6m

Appendix 4 - Confirmed Government Grants

Issued By	Service Areas	Budget Book 2026/27 £m	Updates from Grant letters £m	Updated Grant letters £m
Ringfenced grants allocated to servicer areas				
DfE	Dedicated Schools Grant (DSG) - Schools Block	342.4	-213.6	128.8
DfE	Dedicated Schools Grant (DSG) - Central Block	0.0	5.8	5.8
DfE	Dedicated Schools Grant (DSG) - Early Years	0.0	129.0	129.0
DfE	Dedicated Schools Grant (DSG) - High Needs	0.0	100.2	100.2
Subtotal DSG Grants		342.4	21.4	363.9
DfE	Pupil Premium	8.0	0.1	8.1
DfE	ESFA Training Grant	0.0	0.0	0.0
DfE	Universal Infant Free School Meals	4.0	0.0	4.0
DfE	Music	0.8	0.0	0.8
DfE	PE and Sport Grant	2.2	0.0	2.2
DfE	Sixth Form Funding and Threshold	0.4	0.0	0.4
Subtotal School Grants		15.5	0.1	15.6
YJB	Youth Justice Grant	0.7	0.0	0.7
HO	Asylum (UASC and Post 18)	4.6	0.0	4.6
YJB	Remand Framework	0.1	0.1	0.2
DfE	Adoption Support Fund	1.2	0.0	1.2
YJB	Turnaround Programme	0.0	0.1	0.1
HO	Child Decision Making Pilots (NRM)	0.0	0.1	0.1
MHCLG	Children, Families & Youth Grant	8.2	0.0	8.2
DfE	Best Start Family Hubs Grant	0.0	1.7	1.7
Subtotal Other Children's Services Grants		14.9	2.0	16.9
Children's Services		372.9	23.5	396.4
DHSC	Public health Grant	42.0	0.0	42.0
MHCLG	Homes for Ukraine (claimed quarterly)	0.0	0.0	0.0
DHSC	PAYBACK COMMUNITY TESTING GRANT	1.6	0.0	1.6
Public Health & Communities		43.6	0.0	43.6
PackUK	extended Producer Responsibility Grant	5.0	0.0	5.0
DEFRA	Waste Disposal	0.3	0.0	0.3
NE	Natural Environment	0.2	0.0	0.2
H&GD	PMO	0.1	-0.1	0.0
Environment & Highways		5.7	-0.1	5.6

Issued By	Service Areas	Budget Book	Updates	Updated
		2026/27	from Grant letters	Grant letters
		£m	£m	£m
MHCLG	LEP	0.6	0.0	0.6
DBT	Innovate UK	0.2	0.0	0.2
ATE	Capability & Ambition Fund	0.1	0.1	0.2
DfT	Bus Service Improvement Grant	0.8	0.0	0.8
DfT	Bus Service Improvement Plan	3.8	0.0	3.8
Economy & Place		5.5	0.1	5.6
MHCLG	Fire Fighter's Pension Fund Grant	1.0	0.0	1.0
MHCLG	Fire Protection Uplift Grant	0.3	0.0	0.3
MHCLG	Fire Fighter's New Dimensions Grant	0.0	0.0	0.0
Fire & Rescue and Community Safety		1.3	0.0	1.3
DWP	Crisis and Resilience Fund	5.3	-0.4	4.8
Resources and Law & Governance		5.3	-0.4	4.8
Ringfenced grants allocated to service areas		434.2	23.1	457.3
Unringfenced grants allocated to Strategic Measures				
MHCLG	Revenue Support Grant and safety net	94.6	2.9	97.5
MHCLG	Business Rates Top-Up Grant	14.8	0.0	14.8
MHCLG	Better Care Fund grant	13.2	0.0	13.2
Unringfenced grants		122.6	2.9	125.6
Business Rates				
Direct	Business Rates (Direct share)	40.2	3.0	43.2
Direct	Business rates Surplus		2.3	2.3
MHCLG	Section 31 Grant	14.5	-4.0	10.4
Business Rates		54.7	1.3	56.0
Council Tax				
	2026/27 Council Tax	567.1		567.1
	Council tax Collection fund	8.3	-0.3	8.0
Council Tax		575.4	-0.3	575.1
TOTAL Budget held centrally		752.6	4.0	756.6
Total All Funding (Ringfenced plus Budget held centrally)		1,186.8	27.1	1,213.9

Appendix 5 – Updates to the Fees & Charges Schedule

Service Area	Charge	Unit	VAT Class	Proposed Charge excl VAT 2026/27	Proposed Charge incl VAT 2026/27	Change (%)	Proposed date effective from	Comments
Highways	Temporary Traffic Regulation Orders/ Notices (For any date changes within two weeks of the deadline, where all the administration has been completed)	Per TTRO/ TTRN application	NB	£750	£750	New Charge	01.08.26	A new charge to reflect time currently not covered through TTRO/ TTRN process